



MEDCAP - The Day After

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Key advice from all projects

- *“Find ways to ensure continuity to the now closed initiative XYZ”*
 - Sort of $\langle C^2 \rangle$ = “Capitalisation of Capitalisation” effort/process is invoked
 - We read this as evidence that the trans-regional cooperative approach adopted adds real value to solution retrieval and establishment
(or the nature of problems tackled has a natural trans-regional dimension, which is asking for more recognition)

Whom is this for?

- There is almost unanimous consent from project leaders that recommendations are to address regional policy makers first
(and more broadly the whole government's command & control chain)
- However, it remains unclear who is exactly going to take-up the project results in a formal and structured way, according to the respective themes, legal competencies and localisations

Emergent aspects of Capitalisation

- Scaling Up
- Scaling Out
- Policy Learning
- Policy Impact



See next 4 slides

Scaling Up



- Good project results, but then little happens – why?
- In search of an explanation, one first has to look introspectively to the project itself
- Questions:
 - Were the results actually foreseen or simply discovered?
 - What was the degree of perfection / refinement of proposed solutions?
 - Were results really relevant to the MED space?
 - Were sustainability measures adequate?
- Answers possibly affected by the vertical domain of interest – but we suspect only to a limited extent

First evidence



- TBC

Scaling Out



- If the project worked fine in X regions, why couldn't it be the same in the remaining (43-X, or even 271-X) ones?
- Geographical extension is only an example of transfer, which may also involve complex processes such as
 - Imitation
 - Emulation
 - Incubation
 - Competition
- However we register that there are currently no ways to scale good project results out to an extent that avoids reinventing the wheel or facilitates standing on the precursors' shoulders

First evidence



- TBC

Policy Learning



- To the extent the project implications remain untapped, policy makers are missing a great potential in terms of discovery of
 - Common/replicable practices
 - Key actors / tools / enablers
 - Market exploitable innovations
 - Usable guidelines for policy change
- A gap analysis is probably required to highlight the transmission mechanisms from project results to evidence based policy actions

First evidence



- TBC

Policy Impact

- Transforming regional policies is the ultimate goal of territorial cooperation: making this happen depends on
 - The presence of a fertile policy environment
 - A strong investment in learning capacity of decision makers
- The new programme's strategy is already acting in this direction, however impact is only assessed *ex post*
 - A process-oriented *in itinere* approach would help
- An interim step forward might be the creation of a community of convergent actors and interests
 - With a clear definition of goals for policy transformation
 - Activating processes of formative evaluation

First evidence



- TBC

Summary of conclusions

<p>Scaling Up</p> <p><i>Post project sustainability</i></p>	<p>Scaling Out</p> <p><i>Extension of project coverage</i></p>
<p>Policy Learning</p> <p><i>Capacity of discovery</i></p>	<p>Policy Impact</p> <p><i>Capacity of policy transformation</i></p>